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Directors and Other Information

DIRECTORS

Mr. G.T.P. Conlon, Chairman

Mr. R. Montgomery, (U.K.), Managing Director

Mr. J. Browne, Executive Director

Mr. M. Faherty

Mr. S. Harrington

Mr. F. Kenny

SECRETARY AND **REGISTERED OFFICE**

Ms. S. Ferguson, 59 Upper O'Connell Street, Dublin 1. Telephone (01) 720000 Fax (01) 731195

AUDITORS

Craig Gardner & Co., Chartered Accountants, Gardner House, Wilton Place, Dublin 2.

Report of the Directors

For the year ended 31st December, 1991

The Directors submit their report together with the audited financial statements for the year ended 31st December, 1991.

1. PRINCIPAL ACTIVITIES AND REVIEW OF OPERATIONS

The company's principal activity is the provision of an omnibus passenger transport service for Dublin City and County and contiguous areas.

In 1991, the company moved from a deficit of £10.12 million in the previous year to a surplus of £3.25 million in the current year.

Passenger journeys increased by 5.5 million to 172.6 million, an increase of 3%, partly due to the achievement of a higher level of service reliability. Revenues also increased by £9.3 million to £87 million reflecting a price increase which incorporated a strategy of placing a premium on cash fares while providing a discount on off-bus sales, thus increasing sales of prepaid tickets by £3.3 million in the year.

Total costs showed a reduction of £4 million over 1990, due to highly successful cost containment in many areas including fleet maintenance and provisions for third party claims and voluntary severance.

2. RESULT AND RESERVES

The financial statements for the year ended 31st December, 1991 are set out in detail

from pages 6 to 19. A summary of results is as follows:-

	1991
	IR£000
Surplus for the year	
after State Grant	4,689
Transfer to	
Asset Replacement Reserve	(1,439)
Decrease in Accumulated	
Deficit for the Year	3,250

3. WORKER PARTICIPATION AT SUB-BOARD LEVEL

Bus Átha Cliath - Dublin Bus is one of the State enterprises covered by sub-board participation provisions of the Worker Participation (State Enterprises) Act, 1988. A draft scheme has been put to the trade unions for consideration and will be progressed in the year ahead.

4. HEALTH AND SAFETY

Bus Átha Cliath - Dublin Bus is committed to complying with the Safety Health and Welfare at Work Act, 1989. A Safety Statement was adopted by the company in February 1991. The policies as set out in the Safety Statement are kept under review on an ongoing basis.

5. EQUAL OPPORTUNITIES IN STATE SPONSORED BODIES

The company continues its active participation in the Equal Opportunities

Report of the Directors

Network for State Sponsored Bodies. The company also encourages further study to equip staff for future promotional opportunities.

6. DIRECTORS

At 31st December, 1991, the following were the Directors who had been appointed by the Chairman of Córas Iompair Éireann with the consent of the Minister for Tourism, Transport and Communications. The names of persons who were Directors at any time during the year ended 31st December, 1991 are set out below. Except where indicated, they served as Directors for the entire year.

Mr. G.T.P. Conlon, Chairman Mr. R. Montgomery, (U.K.), Managing Director (Appointed 18th February, 1991) Mr. J. Browne, Executive Director Mr. S. Harrington Mr. M. Faherty

Mr. F. Kenny

7. AUDITORS

Craig Gardner & Co., Chartered Accountants, have expressed their willingness to continue in office in accordance with Section 160 (2) of the Companies Act, 1963.

G. T. P. Conlon, Chairman.

R. Montgomery, Managing Director.

Report of the Auditors

To the members of Bus Átha Cliath - Dublin Bus.

We have audited the financial statements on pages 6 to 19 in accordance with Auditing Standards.

In our opinion, the financial statements give a true and fair view of the state of the company's affairs at 31st December, 1991 and of the surplus and cash flow for the year ended on that date and have been properly prepared in accordance with the provisions of the Companies Acts, 1963 to 1990.

The net assets of the company, as stated in the balance sheet on Page 9 are less than half of the amount of its called up share capital and, in our opinion, on that basis there did exist at 31st December, 1991, a financial situation which under Section 40 (1) of the Companies (Amendment) Act, 1983 requires the convening of an extraordinary general meeting of the company. Such a financial position also existed at 31st December, 1990 and the required extraordinary general meeting was held on 20th February, 1991.

In our opinion, the information given in the Report of the Directors on pages 3 and 4 is consistent with the financial statements.

We have obtained all the information and explanations we consider necessary for the purposes of our audit. In our opinion proper books of account have been kept by the company. The financial statements are in agreement with the books of account.

Craig Gardner & Co., Chartered Accountants, Gardner House. Wilton Place. Dublin 2.

Principal Accounting Policies

A. BASIS OF ACCOUNTING:

The financial statements are prepared under the historical cost convention and are expressed in Irish pounds, denoted by the symbol IR£.

B. TANGIBLE ASSETS AND DEPRECIATION:

Tangible assets are stated at net book amount which represents the historical cost of these assets less accumulated depreciation based on that historical cost.

The bases of calculation of depreciation are as follows:-

(i) Road Passenger Vehicles

Road passenger vehicles are depreciated on the basis of the historical cost of under-age vehicles in the fleet spread over their expected useful life. In addition the excess of depreciation based on the replacement cost of vehicles (at the beginning of the year) over the historical cost depreciation is shown separately as a transfer to reserves from the profit and loss account.

(ii) Plant and Machinery

Plant and Machinery is depreciated on the basis of historical cost spread over their expected useful life.

C. LEASED ASSETS:

(i) Finance Leases

Assets held under finance leases are accounted for in accordance with SSAP21 (Accounting for Leases and Hire Purchase Contracts). The capital cost of such assets is included in tangible fixed assets and depreciated over the shorter of the lease term or the estimated useful life of the asset. The capital element of the outstanding lease obligations is included with creditors. Financial charges are charged to profit and loss account over the primary period of the lease.

(ii) Operating Leases

Rental payments under operating leases are charged to profit and loss account as they accrue.

D. STOCKS OF STORES:

Stocks of stores are valued at average cost less provision for all defective and obsolete stocks.

Provision is made for the write-off of all stocks which have not moved for over four years with the exception of stocks associated with recently acquired assets.

Principal Accounting Policies

E. FOREIGN CURRENCY:

Transactions denominated in foreign currency are translated into Irish pounds at the rate ruling at the date of the transaction, or at contract rates where the amounts payable or receivable are covered by forward contracts.

Realised exchange gains or losses on transactions settled during the year are treated as part of the surplus or deficit for the year from ordinary activities.

Monetary assets and liabilities denominated in foreign currency are translated at the exchange rates ruling at the balance sheet date.

F. NON-REPAYABLE STATE GRANT:

The Non-Repayable State Grant under EC Regulation No. 1107/70 (Article 3.2) is included in the profit and loss account.

G. PENSIONS:

Pension schemes are funded by the Board, its subsidiaries and employees over the members' period of service by way of contributions to separately administered pension funds. The Group's annual contributions are set by independent actuaries. The company's contributions are charged to the profit and loss account in the period to which they relate. Ex gratia pensions are met out of the company's own resources and are taken into account in the year in which they arise.

Profit and Loss Account

		Year ended 31	st December
	Notes	1991	1990
		IR£000	IR£000
Revenue			
Customer Receipts		85,942	76,516
Miscellaneous		1,061	1,196
Total Revenue		87,003	77,712
Costs			
Operating Costs	2	(94,026)	(95,472)
Interest Payable	3	(614)	(1,462)
		(94,640)	(96,934)
Deficit Before Exceptional Item and State Grant		(7,637)	(19,222)
Exceptional Item	4	(1,889)	(3,906)
Deficit Before State Grant		(9,526)	(23,128)
State Grant	5	14,215	14,760
Surplus/(Deficit) for Year after State Grant		4,689	(8,368)
Transfer to Asset Replacement Reserve	15	(1,439)	(1,752)
Decrease/(Increase) in Deficit during year		3,250	(10,120)
Accumulated Deficit at Beginning of Year		(29,274)	(19,154)
Accumulated Deficit at End of Year		(26,024)	(29,274)

G.T.P. Conlon, Chairman.

R. Montgomery, Managing Director.

Balance Sheet

		As at 31st I	December
	Notes	1991	1990
		IR£000	IR£000
Fixed Assets			
Tangible Assets	6	47,942	44,075
Current Assets			
Stocks of Stores	7	4,449	4,808
Debtors	8	2,452	3,866
Cash at Bank and in Hand		334	51
		7,235	8,725
Creditors (Amounts falling due within one year)	9	(25,601)	(27,723)
Net Current Liabilities		(18,366)	(18,998)
Total Assets Less Current Liabilities		29,576	25,077
Financed By:			
Creditors (Amounts falling due after more than one year)	10	4,893	6,838
Provision For Liabilities and Charges	13	14,569	12,814
		19,462	19,652
Capital and Reserves			
Called up Share Capital	14	25,000	25,000
Asset Replacement Reserve	15	11,138	9,699
Profit and Loss Account		(26,024)	(29,274)
		10,114	5,425
		29,576	25,077

G.T.P. Conlon, Chairman.

R. Montgomery, **Managing Director.**

Cash Flow Statement

Net Cash Inflow from Operating Activities before Servicing of Finance (Note 16 (A))	1991 IR£000	1990
	IR£000	
		IR£000
Servicing of Finance (Note 16 (A))		
	15,276	10,374
Servicing of Finance		
Interest Paid	(1,323)	(970)
Interest Element of Finance Leases	(60)	(492)
Foreign Currency Gain on Early Repayment of Finance Lease	769	
Net Cash Outflow from Servicing of Finance	(614)	(1,462)
Investing Activities		
Purchase of Tangible Fixed Assets	(9,416)	(8,535)
Sale of Tangible Fixed Assets	7	
Net Cash Outflow from Investing Activities	(9,409)	(8,535)
Net Cash Inflow Before Financing	5,253	377
Financing		
Capital Element of Finance Lease Payments (Note 16 (D))	(4,589)	(1,848)
Increase/(Decrease) in Cash and		
Cash Equivalents (Note 16 (B) and 16 (C))	664	(1,471)

G.T.P. Conlon,

R. Montgomery,

Chairman.

Managing Director.

1. STATUS OF COMPANY

Bus Átha Cliath - Dublin Bus was incorporated on 20th January, 1987 under the provisions of the Companies Acts 1963 - 1986 and in accordance with Section 6 of the Transport (Re-organisation of Córas Iompair Éireann) Act 1986 as a wholly owned subsidiary of Córas Iompair Éireann, a statutory body formed under the provisions of the Transport Act, 1950. Net Assets were transferred to the company from Córas Iompair Éireann on 2nd February, 1987 on which date Bus Átha Cliath - Dublin Bus commenced trading.

In accordance with Section 7(3) of the Transport (Re-organisation of Córas Iompair Éireann) Act 1986, Bus Átha Cliath - Dublin Bus is exempt from the requirement of the Companies Act 1963, to include the word "Limited" in its title.

2. OPERATING COSTS	1991	1990
	IR£000	IR£000
Staff Costs		
Wages and Salaries	45,852	45,031
Social Welfare Costs	4,451	4,561
Other Pension Costs	2,599	2,841
	52,902	52,433
Materials and Services		
Fuel and Lubricants	5,295	4,907
Materials	9,455	11,007
Road Tax and Licences	223	242
Rent and Rates	221	224
Auditors Remuneration	28	23
Third Party and Employer's Liabilities	9,623	11,576
Other Services	10,629	9,476
	35,474	37,455

2. OPERATING COSTS (continued)		
	1991	1990
	IR£000	IR£000
Directors Remuneration		
Emoluments		
- for services as Directors	1	-
- for other services	125	103
	126	103
Depreciation	5,524	5,481
Total Operating Costs	94,026	95,472
	Staff N	lumbers
	1991	1990
The average number of persons employed was:	2,920	2,950
3. INTEREST PAYABLE	1991	1990
	IR£000	IR£000
On Loan from Holding Company	1,323	970
On Finance Leases		
- Interest Payable	60	492
- Foreign Currency Gain on early repayment of finance lease	(769)	
	614	1,462
4. EXCEPTIONAL ITEM	1991	1990
	IR£000	IR£000
Staff Compensation -		
Voluntary Severance and other compensation payments including		
implementation of one person bus operation	1,889	3,906

5. STATE GRANT

The State Grant payable to the company via the Holding Company, Córas Iompair Éireann, is in accordance with EC Regulations governing State aid to transport undertakings. EC Regulation No. 1107/70 is availed of to make a grant in respect of deficits on city bus services.

Under this Regulation a State Grant of IR£14,215,000 was made to Bus Átha Cliath - Dublin Bus for the year ended 31st December, 1991 (1990 - IR£14,760,000).

6. TANGIBLE ASSETS

	Road		
	Passenger	Plant and	Total
	Vehicles	Machinery	
Cost	IR£000	IR£000	IR£000
At 1st January, 1991	81,637	5,518	87,155
Additions	8,638	778	9,416
Disposals	(1,920)	(11)	(1,931)
At 31st December, 1991	88,355	6,285	94,640
Depreciation			
At 1st January, 1991	41,542	1,538	43,080
Charge for the year	4,988	536	5,524
Disposals	(1,828)	(78)	(1,906)
At 31st December, 1991	44,702	1,996	46,698
Net Book Amounts			
31st December, 1991	43,653	4,289	47,942
31st December, 1990	40,095	3,980	44,075

(a) The expected useful lives by reference to which depreciation has been calculated are as follows:-

	Lives
	(Years)
Road Passenger Vehicles	8-16
Plant and Machinery	10
Traine and machinery	10

- (b) Road passenger vehicles at a cost of IR£4,691,000 (1990 IR£2,405,000) were fully depreciated but still in use at the balance sheet date.
- (c) Included in tangible assets are amounts as stated below in respect of road passenger vehicles which are held under finance leases, but remain in the legal ownership of the lessors:-

Road Passenger Vehicles	1991	1990
	IR£000	IR£000
Cost	10,585	19,734
Accumulated Depreciation	6,590	12,288
Net Book Value at 31st December	3,995	7,446
Depreciation for Year	788	1,494
Depreciation for real	700	1,101

6. TANGIBLE ASSETS (continued)

(d) Included in additions above are IR£1,067,000 (1990 – IR£1,920,000) in respect of road passenger vehicles and IR£54,000 (1990 - IR£ Nil) in respect of plant and machinery, being payments on account and assets in course of construction.

7. STOCKS OF STORES	1991	1990
	IR£000	IR£000
Maintenance materials, spare parts, uniforms, printing and other sundry stocks	3,966	4,427
Fuel and lubricants	483	381
	4,449	4,808

These amounts include parts and components necessarily held to meet long term operational requirements. The replacement value of stocks is not materially different from their book value.

8. DEBTORS (Amounts falling due within one year)	1991	1990
	IR£000	IR£000
Trade Debtors	1,989	2,698
Other Debtors and Accrued Income	463	1,168
	2,452	3,866
		1000
9. CREDITORS (Amounts falling due within one year)	1991	1990
	IR£000	IR£000
Bank Overdraft	138	519
Trade Creditors	1,009	1,988
Amounts owed to Holding Company and Fellow Subsidiary Companies	5,015	6,974
Loan from Holding Company (Note 11)	3,269	1,763
Finance Lease Obligations (Note 12)	439	4,589
Income Tax deducted under P.A.Y.E.	968	1,066
Pay Related Social Insurance	731	801
Other Creditors	528	504
Third Party and Employer's Liabilities (Note 13)	9,303	8,182
Accruals and Deferred Income	4,201	1,337
	25,601	27,723
Creditors for taxation and social welfare included above	1,699	1,867

10. CREDITORS (Amounts falling due after more than one year)		
	1991	1990
	IR£000	IR£000
Loan from Holding Company (Note 11)	4,400	5,906
Finance Lease Obligations (Note 12)	493	932
	4,893	6,838
11. LOAN FROM HOLDING COMPANY	1991	1990
	IR£000	IR£000
This loan is repayable as follows:		
Within one year (Note 9)	3,269	1,763
Between one and two years	958	2,113
Between two and five years	1,515	2,227
After five years	1,927	1,566
	4,400	5,906
	7,669	7,669
12. FINANCE LEASES	1991	1990
	IR£000	IR£000
Instalments fall due as follows :		
Within one year (Note 9)	439	4,589
Between one and five years (Note 10)	493	932
	932	5,521
13. PROVISION FOR LIABILITIES AND CHARGES	1991	1990
	IR£000	IR£000
Third Party and Employer's Liabilities		
Balance at 1st January	20,996	15,851
Utilised during the year	(6,586)	(6,311)
Transfer from Profit and Loss Account	9,462	11,456
Balance at 31st December	23,872	20,996
Less transfer to Current Liabilities (Note 9)	9,303	8,182
	14,569	12,814

Provision is made by the Board for the estimated ultimate cost of all third party and employer's liability claims which are not covered by the Board's external insurance policies. In arriving at the amount of the total provision required for the third party liability claims, the company has had regard to the results of an independent actuarial review.

13. PROVISION FOR LIABILITIES AND CHARGES (continued)

Córas lompair Éireann has, on behalf of the company, the following external insurance cover:-(i) third party liability in excess of IR£1,000,000 and up to IR£61,000,000 on any one occurrence or series of occurrences arising out of any one road transport event, except in the case of actions taken for road claims subject to United States jurisdiction where the excess is \$3,000,000.

- (ii) third party liability in excess of IR£50,000 and up to IR£60,050,000 on any one occurrence or series of occurrences arising out of All Other Risks events, except in the case of actions taken for All Other Risks claims subject to United States jurisdiction where the excess is \$100,000.
- (iii) in addition, Bus Átha Cliath Dublin Bus is covered for road transport third party liabilities in excess of a self insured retention of IR£7,000,000 in aggregate in a twelve month period.
- (iv) fire and special perils, including storm damage, to the Board's property in excess of IR£200,000 on any one loss.

Any losses not covered by external insurance are charged to profit and loss account and unsettled amounts are included in provision for liabilities and charges.

14. SHARE CAPITAL	1991	1990
	IR£000	IR£000
Authorised:		
Ordinary shares of IR£1 each	30,000	30,000
Allotted and Fully Paid:		
Ordinary shares of IR£1 each	25,000	25,000
15. ASSET REPLACEMENT RESERVE	1991	1990
	IR£000	IR£000
Balance at 1st January	9,699	7,947
Transfer from Profit and Loss Account	1,439	1,752
Balance at 31st December	11,138	9,699

This reserve represents the excess of depreciation based on the replacement cost of vehicles over that based on historical cost (Accounting Policy B).

16. CASH FLOW STATEMENT		
(A) Reconciliation of Deficit to Net Cash Inflow from Operating Activities.	1991	1990
	IR£000	IR£000
Deficit before Exceptional Item, State Grant and Servicing of Finance	(7,023)	(17,760)
Exceptional Item	(1,889)	(3,906)
Deficit before State Grant and Servicing of Finance	(8,912)	(21,666)
State Grant	14,215	14,760
Surplus/(Deficit) for year before Servicing of Finance	5,303	(6,906)
Depreciation Charge	5,524	5,481
Loss on Scrapping of tangible assets	18	150
Decrease/(Increase) in Stocks	359	(456)
Decrease in Debtors	1,414	1,705
Increase in Creditors and Provisions	2,658	10,400
Net Cash Inflow from Operating Activities before Servicing Of Finance	15,276	10,374
(B) Analysis of Changes in Cash and Cash Equivalents during the Year.	1991	1990
	IR£000	IR£000
Balance at 1st January	(468)	1,003
Net Cash Inflow/(Outflow)	664	(1,471)
Balance at 31st December	196	(468)

16. CASH FLOW STATEMENT (continued)

(C) Summary of the Balances of Cash and Cash Equivalents as shown in the Balance Sheet.

			CHANGE	CHANGE
	1991	1990	IN 1991	IN 1990
	IR£000	IR£000	IR£000	IR£000
Cash at Bank and in hand	334	51	283	(1040)
Bank Overdraft	(138)	(519)	381	(431)
	196	(468)	664	(1471)

(D) Analysis of Changes in Financing during the Year.		Loans and Finance
	Share	Lease
	Capital	Obligations
	IR£000	IR£000
Balance at 1st January, 1991	25,000	13,190
Cash Outflows from Financing		(4,589)
Balance at 31st December, 1991	25,000	8,601

17. PENSIONS

The Board of Córas lompair Éireann operates defined benefit pension schemes for the established employees of itself and of its subsidiary companies, including Bus Átha Cliath-Dublin Bus. Contributions by the Board, the companies and their employees are invested in separately administered pension funds. In the case of the Regular Wages Pension Schemes and the C.I.E. Superannuation Scheme, 1951, annual contributions are based on the advice of an independent professionally qualified actuary obtained from time to time as appropriate. The annual contributions to the Salaried Officers' and Clerks' (G.S.R.) Superannuation Scheme and the C.I.E. Salaried Officers' and Clerks' (G.N.R., C.D.R., and I.R.C.H.) Superannuation Scheme, 1977 (both Schemes are closed) are based on unchanged rates of contribution. The contributions are charged to the profit and loss account on an accrual basis.

The pension cost for the year was IR£2,599,000 (1990 - IR£2,841,000).

17. PENSIONS (continued)

Actuarial valuations of the pension schemes have been prepared up to the following dates:

- C.I.E. Superannuation Scheme, 1951	31st December, 1990
- C.I.E. Superannuation Scheme for Regular Wages Staff	31st December, 1990
- G.N.R. Superannuation Scheme for Regular Wages Staff	31st December, 1990
- C.I.E. Spouses' and Children's Superannuation Scheme	31st December, 1989
- C.I.E. Salaried Officers' and Clerks' (G.N.R., C.D.R., and I.R.C.H.)	
Superannuation Scheme, 1977	31st December, 1989
- C.I.E. Salaried Officers' and Clerks' (G.S.R.) Superannuation Scheme	31st December, 1990

The actuarial valuations of the pensions schemes show on a combined basis that the assets of the schemes represent 125% of the liabilities which had accrued up to the above dates on an ongoing basis.

The actuarial reports in respect of Clerical, Executive and Supervisory Staff Schemes are available for inspection by the committees established for each of these schemes. The committees include members representatives.

The Board of Córas lompair Éireann is legally obliged to ensure that cash is available to the C.I.E. Salaried Officers' and Clerks' (G.N.R., C.D.R., and I.R.C.H.) Superannuation Scheme, 1977 and the C.I.E. Salaried Officers' and Clerks' (G.S.R.) Superannuation Scheme if their funds are insufficient to meet the pension obligations due and payable under these schemes. The shortfall in the cash resources of the C.I.E. Salaried Officers' and Clerks' (G.S.R.) Superannuation Scheme in 1991 was IR£1,472,000 (1990 - IR£1,558,000). There was no shortfall in the C.I.E. Salaried Officers' and Clerks' (G.N.R., C.D.R., and I.R.C.H.) Superannuation Scheme, 1977.

Ex gratia pensions are met out of the company's own resources and are taken into account in the year in which they arise.

18. CAPITAL COMMITMENTS	1991	1990
	IR£000	IR£000
Contracted for	9,393	9,190
Authorised by the Directors but not contracted for	131	131
	9,524	9,321

19. MEMBERSHIP OF CÓRAS IOMPAIR ÉIREANN GROUP

Bus Átha Cliath - Dublin Bus is a member of the Córas Iompair Éireann Group of Companies and the financial statements reflect the effects of group membership.

20. APPROVAL OF FINANCIAL STATEMENTS

The Directors approved the financial statements on 28th April, 1992.

Value Added Statement

		Year ended 3	31st December	
		1991		1990
	IR£000	IR£000	IR£000	IR£000
Value Added Generated				
Revenue		87,003		77,712
State Grant (Note 5)		14,215		14,760
Less: Cost of Materials and Services Utilised	(35,474)		(37,455)	
Exceptional Item (Note 4)	(1,889)	(37,363)	(3,906)	(41,361)
		63,855		51,111
Application Of Value Added				
Net Compensation of Employees including pension	on costs	36,305		33,619
Government - Payroll Taxes		16,723		18,917
Providers of Capital (Note 3)		614		1,462
Provision for future Investment - Depreciation (No	te 2)	5,524		5,481
Surplus/(Deficit) for Year		4,689		(8,368)
		63,855		51,111



