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### **Directors and Other Information**

#### **Directors**

Mr. M. P. McDonnell,

Chairman

Dr. A. R. Westwell, (UK)

Managing Director

Mr. M. Faherty

Ms. L. Magahy

Mr. B. McCamley

Mr. A. O'Daly

### Secretary and Registered Office

**Ms. S. Ferguson,** 59 Upper O'Connell Street, Dublin 1.

Telephone

(01) 872 0000

Facsimile

(01) 873 1195

Registered Number 119569

### **Auditors**

### Craig Gardner & Co.,

Chartered Accountants and Registered Auditors,

Gardner House,

Wilton Place,

Dublin 2.

### Report of the Directors

For the year ended 31st December, 1997



1997

#### Introduction

The directors present their annual report together with the audited financial statements for the year ended 31st December, 1997.

### **Principal Activities and Business Review**

The principal activity of the company during the year was the provision of a comprehensive bus service for the city and county of Dublin and its hinterland.

The company returned a profit of IR £1.5 million in the year compared with a loss of IR £11.6 million, after restructuring costs, in 1996. Revenue grew by 2.5% despite there being no fare increases for some time. Expenditure fell by IR £6.5 million to IR £107.4 million due to once off restructuring costs incurred in 1996. Overall employee numbers remained static. However, arising from restructuring the mix of employees favoured more front line staff and reduced back office personnel, thus holding payroll increases to 1% despite honouring all wage round agreements.

Traffic congestion continued to be a cause for concern, sub-optimising fleet and resources. The company is working closely with the local authorities to alleviate the congestion and in the year four new high frequency CitySwift routes were introduced bringing the total to nine. Work is progressing on other elements of the quality bus corridors by the local authorities who are providing more bus lanes and improved layout design with selective bus detection at major junctions.

A major initiative to tackle the pre-Christmas traffic under the title "Operation Freeflow" was launched by the local authorities, the Gardaí and ourselves proved very successful. Due to the high draw on resources of the Gardaí a more limited version continued into the new year.

The directors are pleased that, despite difficult operating conditions, the company was in a position to reduce its cumulative deficit by IR £1.5 million to IR £30.5 million showing a modest recovery to 37% on the net assets position expressed as a percentage of share capital.

### **Results and Reserves**

The financial statements for the year ended 31st December, 1997 are set out in detail on pages 6 to 21 and a summary of the results is as follows:-

	1551
	IR £000
Surplus for the year	
after State Grant	1,823
Transfer to Reserve	(275)
Decrease in Accumulated	
Deficit during the Year	1,548

#### **Employee Participation**

The company, under the Worker Participation (State Enterprises) Act, 1988, is currently developing with the trade unions proposals to put in place structures below board level and this is being progressed into 1998. Two employees served on the Board of CIE during the year as provided for under the Act.



### **Report of the Directors**

### Health and Safety

Bus Átha Cliath - Dublin Bus is committed to complying with the Safety, Health and Welfare at Work Act, 1989, its Safety Statement adopted by the company in February, 1991 is kept under review on an ongoing basis. Safety Councils set up in previous years continue to involve employees in all aspects of safety and risk management.

#### **Equal Opportunities**

The company continues its active participation in the Equal Opportunities Network for State Sponsored Bodies. The company also encourages further study to equip staff for future promotional opportunities, and its systems and procedures for recruiting, training and developing staff are under constant review.

#### **Directors**

The directors of the company are appointed by the Chairman of Córas Iompair Éireann with the consent of the Minister for Public Enterprise. The names of persons who were directors during the year ended 31st December, 1997 are as set out below. Except where indicated, they served as directors for the entire year.

Mr. M. P. McDonnell,

Chairman

Dr. A. R. Westwell, (UK) (Appointed 3rd June, 1997) Mr. M. Faherty (Re-appointed 1st December, 1997)

Mr. F. Kenny (Retired 30th November, 1997)

Ms. L. Magahy

Mr. B. McCamley (Appointed 1st December, 1997)

Mr. A. O'Daly

None of the directors or the secretary held any interest in any shares or debentures of the company, its holding company or its fellow subsidiaries at any time during the year.

#### **Auditors**

Craig Gardner & Co., Chartered Accountants and Registered Auditors, have expressed their willingness to continue in office in accordance with Section 160 (2) of the Companies Act, 1963.

On behalf of the board

M. P. McDonnell, Dr. A. R. Westwell, 31st March, 1998. Chairman

Managing Director

### Statement of Directors' Responsibilities



Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the surplus or deficit of the company for that year.

In preparing those financial statements, the directors are required to:-

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper books of account which disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the requirements of the Companies Acts, 1963 to 1990 and the European Communities (Companies: Group Accounts) Regulations, 1992. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.



### Report of the Auditors

#### To the Members of Bus Átha Cliath - Dublin Bus

We have audited the financial statements on pages 6 to 21 which have been prepared under the historical cost convention and the accounting policies set out on pages 6 and 7.

# Respective Responsibilities of Directors and Auditors

As described on page 4, the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

### **Basis of Opinion**

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### Opinion

In our opinion, the financial statements give a true and fair view of the state of the company's affairs at 31st December, 1997 and of its surplus and cash flows for the year then ended and have been properly prepared in accordance with the Companies Acts, 1963 to 1990 and the European Communities (Companies: Group Accounts) Regulations, 1992.

We have obtained all the information and explanations we consider necessary for the purposes of our audit. In our opinion, proper books of account have been kept by the company. The financial statements are in agreement with the books of account.

In our opinion, the information given in the Report of the Directors on pages 2 and 3 is consistent with the financial statements.

The net assets of the company, as stated in the balance sheet on page 9, are less than half of the amount of its called up share capital and, in our opinion, on that basis there did exist at 31st December, 1997, a financial situation which, under Section 40 (1) of the Companies (Amendment) Act, 1983, required the convening of an extraordinary general meeting of the company. Such a financial situation also existed at 31st December, 1996 and the required meeting was held on 16th April, 1997.

Craig Gardner & Co., Chartered Accountants and Registered Auditors, Dublin. 31st March, 1998.

### **Principal Accounting Policies**



#### A. Basis of Accounting:

The financial statements are prepared in accordance with generally accepted accounting principles under the historical cost convention and are expressed in Irish pounds, denoted by the symbol IR £.

# B. Tangible Assets, Depreciation and Asset Replacement Reserve:

Tangible assets are stated at historical cost less accumulated depreciation based on that historical cost.

The bases of calculation of depreciation and asset replacement reserve are as follows:-

#### (i) Road Passenger Vehicles

Road passenger vehicles are depreciated on the basis of the historical cost of vehicles in the fleet spread over their expected useful lives on a reducing percentage basis which reflects the vehicles' usage throughout their lives (Note 6). In addition, the excess of depreciation based on the replacement cost of the vehicles (at the beginning of the year) over this historical cost depreciation is shown separately as a transfer to reserve from the profit and loss account.

### (ii) Plant and Machinery

Plant and machinery are depreciated, by equal annual instalments, on the basis of historical cost spread over their expected useful lives.

#### C. Leased Assets:

### (i) Finance Leases

Assets held under finance leases are accounted for in accordance with SSAP 21 (Accounting for Leases and Hire Purchase Contracts). The capital cost of such assets is included in tangible assets and depreciated over the shorter of the lease term or the estimated useful life of the asset. The capital element of the outstanding lease obligations is included in creditors. Finance charges are charged to the profit and loss account over the primary period of the lease.

#### (ii) Operating Leases

Rental payments under operating leases are charged to the profit and loss account as they accrue.

### D. Stocks:

Stocks of materials and spare parts are valued at the lower of average cost and net reliasable value.

Stocks which are known to be obsolete at the balance sheet date are written off and provision is made in respect of stocks which may become obsolete in the future.



## **Principal Accounting Policies**

#### E. Grants:

### (i) European Union Grants

European Union (EU) grants which relate to capital expenditure on specific projects are credited to deferred income as they become receivable. They are amortised to the profit and loss account on the same basis as the related assets are depreciated. EU grants in respect of revenue expenditure are credited to deferred income as they become receivable and released to the relevant expenditure account in the year to which the expenditure relates.

#### (ii) State Grants

State grants received during the year in respect of public service obligations are dealt with in the profit and loss account.

#### F. Foreign Currency:

Transactions denominated in foreign currency are translated into Irish pounds at the rate ruling at the date of the transaction, or at contract rates where the amounts payable or receivable are covered by forward contracts.

Realised exchange gains or losses on transactions settled during the year are treated as part of the surplus or deficit for the year from ordinary activities.

Monetary assets and liabilities denominated in foreign currency are translated at the exchange rates ruling at the balance sheet date or at contract rates where applicable.

#### G. Pensions:

The expected cost of providing pensions to employees is charged to the profit and loss account as incurred over the period of employment of pensionable employees. The cost is calculated, with the benefit of advice from independent actuaries, at what is expected to be a stable percentage of pensionable pay. Variations from regular pension costs, identified by periodic actuarial valuations, are spread over the expected average remaining service lives of the members of the scheme. Differences between the amounts funded and the amounts charged to the profit and loss account are treated as either provisions or prepayments in the balance sheet. The capital cost of ex gratia pensions is provided for and charged to the profit and loss account in the year that the related employee severance is recognised and is included in the cost of severance.

### **Profit and Loss Account**



		Year ended 31	st December
	Notes	1997	1996
		IR £000	IR £000
Revenue		102,534	100,060
Costs			
Payroll and related costs	1	(64,610)	(63,931)
Materials and services	2	(31,174)	(30,339)
Depreciation	6	(10,785)	(10,141)
Exceptional operating costs	3	(800)	(9,500)
Total Operating Costs		(107,369)	(113,911)
Deficit before Interest and State Grants		(4,835)	(13,851)
Interest payable	4	(342)	(254)
Deficit for the Year before State Grants		(5,177)	(14,105)
State grants	5	7,000	3,650
Surplus/(Deficit) for the Year after State Grants		1,823	(10,455)
Transfer to reserve	16	(275)	(1,177)
Change in the Profit and Loss Account for the Year		1,548	(11,632)
Accumulated Deficit at Beginning of the Year		(32,019)	(20,387)
Accumulated Deficit at End of the Year		(30,471)	(32,019)

All figures relate to the continuing activities of the company.

There were no recognised gains or losses other than those included in the profit and loss account.

On behalf of the board

M. P. McDonnell, Chairman

Dr. A. R. Westwell, Managing Director



### **Balance Sheet**

		As at 31st	December
	Notes	1997	1996
		IR £000	IR £000
Fixed Assets			
Tangible assets	6	59,730	57,304
Current Assets			
Stocks	7	1,639	1,695
Debtors	8	4,793	7,652
Cash at bank and in hand		149	47
		6,581	9,394
Creditors (amounts falling due within one year)	9	(21,954)	(24,483)
Net Current Liabilities		(15,373)	(15,089)
Total Assets Less Current Liabilities		44,357	42,215
Financed by:			
Creditors (amounts falling due after more than one year)	10	4,658	5,491
Provisions for Liabilities and Charges	13	30,444	29,230
Deferred Income	14	114	176
		35,216	34,897
Capital and Reserves			
Called up share capital	15	25,000	25,000
Asset replacement reserve	16	14,612	14,337
Profit and loss account		(30,471)	(32,019)
Shareholders' Funds	17	9,141	7,318
		44,357	42,215

On behalf of the board

M. P. McDonnell, Chairman

Dr. A. R. Westwell, Managing Director

# **Cash Flow Statement**



		Year ended 31	st December
	Notes	1997	1996
		IR £000	IR £000
Net Cash Inflow from Operating Activities	18 (A)	12,224	10,553
Returns on Investments and Servicing of Finance	18 (B)	(342)	(254)
Capital Expenditure	18 (B)	(13,055)	(10,689)
Cash Outflow before use of Liquid Resources and Final	ncing	(1,173)	(390)
Net Management of Liquid Resources		2,485	1,510
Financing	18 (B)	(809)	(741)
Increase in Cash in the Year		503	379
Reconciliation of Net Cash Flow to			
Movement in Net Debt (Note 18 (C) )			
Increase in cash in the year		503	379
Cash inflow from decrease in debt and lease financing	18 (B)	809	741
Cash outflow from change in liquid resources		(2,485)	(1,510)
Movement in Net Debt in the Year		(1,173)	(390)
Net Debt at 1st January	18 (C)	(1,655)	(1,265)
Net Debt at 31st December	18 (C)	(2,828)	(1,655)



1.	PAYROLL AND RELATED COSTS		
		1997	1996
		IR £000	IR £000
	Staff Costs		
	Wages and salaries	56,636	55,708
	Social welfare costs	5,587	5,469
	Other pension costs	2,276	2,711
	Net Staff Costs	64,499	63,888
	Directors' Remuneration		
	Emoluments		
	-for services as directors	7	-
	-for other services	111	43
	Total Directors' Remuneration and Emoluments	111	43
	Payroll and Related Costs	64,610	63,931
		Staff N	lumbers
		1997	1996
	The average number of persons employed was:-	2,901	2,913
2.	MATERIALS AND SERVICES		
		1997	1996
		IR £000	IR £000
	Fuel and lubricants	4,396	4,228
	Materials	7,845	7,543
	Road tax and licences	327	315
	Rent and rates	283	269
	Auditors' remuneration	20	24
	Operating lease rentals	87	84
	Third party and employer's liability claims	10,222	9,906
	Other services	7,994	7,970
		31,174	30,339
3.	EXCEPTIONAL OPERATING COSTS		
		1997	1996
		IR £000	IR £000



### 4. INTEREST PAYABLE (net)

	342	254
On balances with holding company	(102)	(252)
On finance leases	444	506
	IR £000	IR £000
	1997	1996

### 5. STATE GRANTS

The grant payable to the company via the holding company, Córas Iompair Éireann, is in accordance with EU Regulation No.1107/70 governing State aid to transport undertakings.

Under this Regulation a State grant of IR £7,000,000 was made to Bus Átha Cliath - Dublin Bus for the year ended 31st December, 1997 (1996 - IR £3,650,000).

### 6. TANGIBLE FIXED ASSETS

	Road		
	Passenger	Plant and	
	Vehicles	Machinery	Total
	IR £000	IR £000	IR £000
Cost			
At 1st January, 1997	116,433	8,651	125,084
Additions	12,853	504	13,357
Disposals	(7,351)		(7,351)
At 31st December, 1997	121,935	9,155	131,090
Depreciation			
At 1st January, 1997	62,847	4,933	67,780
Charge for the year	9,967	818	10,785
Disposals	(7,205)	_	(7,205)
At 31st December, 1997	65,609	5,751	71,360
Net Book Amounts			
At 31st December, 1997	56,326	3,404	59,730
At 31st December, 1996	53,586	3,718	57,304



### 6. TANGIBLE FIXED ASSETS (continued)

(a) The expected useful lives of the various types of assets for depreciation purposes are as follows:-

#### Lives (Years)

Road passenger vehicles	8-16
Plant and machinery	10

- (b) Road passenger vehicles at a cost of IR £12,004,000 (1996 IR £2,163,000) were fully depreciated but still in use at the balance sheet date.
- (c) Included in tangible fixed assets are amounts, as stated below, in respect of road passenger vehicles which are held under finance leases, whereby the company has beneficial ownership, i.e. substantially all the risks and rewards associated with the ownership of an asset, other than the legal title:-

Depreciation for the year	828	823
Net book amounts at 31st December	5,014	5,842
Accumulated depreciation	(2,928)	(2,100)
Cost	7,942	7,942
Road Passenger Vehicles	IR £000	IR £000
	1997	1996

(d) Included in additions above are IR £1,524,420 (1996 - IR £23,000) in respect of road passenger vehicles, being assets in the course of construction and assets not yet in service.

### 7. STOCKS

	1997	1996
	IR £000	IR £000
Maintenance materials and spare parts	918	1,160
Fuel, lubricants and other sundry stocks	721	535
	1,639	1,695

These amounts include parts and components necessarily held to meet long-term operational requirements. The replacement value of stocks is not materially different from their book value.



### 8. DEBTORS

8.	DEBTORS		
		1997	1996
		IR £000	IR £000
	Trade debtors	1,732	1,825
	Amounts owed by holding and fellow subsidiary companies	2,509	4,994
	Other debtors and accrued income	552	614
	Payments on account in respect of tangible fixed assets		219
		4,793	7,652
9.	CREDITORS (amounts falling due within one year)		
		1997	1996
		IR £000	IR £000
	Bank overdraft	_	401
	Trade creditors	800	704
	Loan from holding company (Note 11)	173	202
	Finance lease obligations (Note 12)	655	602
	Income tax deducted under PAYE	1,288	1,443
	Pay related social insurance	935	1,209
	Value added tax and other taxes	782	127
	Other creditors	709	739
	Accruals	2,445	2,254
	Provision for restructuring costs	6,067	9,320
	Third party and employer's liability claims (Note 13)	8,100	7,482
		21,954	24,483
	Creditors for taxation and social welfare included above	3,005	2,779
10.	CREDITORS (amounts falling due after more than one year)		
		1997	1996
		IR £000	IR £000
	Loan from holding company (Note 11)		173
	Finance lease obligations (Note 12)	4,658	5,318
		4,658	5,491



### 11. LOAN FROM HOLDING COMPANY

	1997	1996
	IR £000	IR £000
This loan is repayable as follows:-		
Within one year (Note 9)	173	202
Between one and two years	_	173
Between two and five years		_
	_	173
	173	375

This loan represents the net assets, less issued share capital, assigned to the company on its establishment following the re-organisation of Córas lompair Éireann in 1987. Each year the amount outstanding is aged by reference to the bank loans held and managed by Córas lompair Éireann on behalf of the operating subsidiary companies.

#### 12. LEASE OBLIGATIONS

### (A) Finance Leases

	1997	1996
	IR £000	IR £000
Net obligations under finance leases fall due as follows:-		
Within one year (Note 9)	655	602
Between one and five years	4,149	2,945
After five years	509	2,373
	4,658	5,318
	5,313	5,920
3) Operating Leases		
	1997	1996
	IR £000	IR £000
Commitments under non-cancellable operating leases		
payable in the coming year expire as follows:-		
Within one year	21	27
Between one and five years	26	38
	47	65



### 13. PROVISIONS FOR LIABILITIES AND CHARGES

Balance at 31st December	30,444	29,230
Less: Transfer to current liabilities (Note 9)	(8,100)	(7,482)
Balance carried forward	38,544	36,712
Transfer from profit and loss account	10,061	9,742
Utilised during the year	(8,229)	(6,782)
Balance at 1st January	36,712	33,752
Third Party and Employer's Liability Claims		
	IR £000	IR £000
	1997	1996

Provisions are made for the estimated ultimate cost of all third party and employer's liability claims which are not covered by external insurance policies. In arriving at the amount of the total provision required for the third party and employer's liability claims, the company has had regard to the results of an independent actuarial review.

Córas Iompair Éireann has, on behalf of the company, the following external insurance cover:-

- third party liability in excess of IR £1,000,000 and up to IR £81,000,000 on any one occurrence
  or series of occurrences arising out of any one road transport event, except in the case of
  actions taken for road claims subject to United States jurisdiction where the excess is
  US \$3,000,000;
- (ii) third party liability in excess of IR £50,000 and up to IR £80,050,000 on any one occurrence or series of occurrences arising out of All Other Risks events, except in the case of actions taken for All Other Risks claims subject to United States jurisdiction where the excess is US \$100,000;
- (iii) road transport third party liabilities in excess of a self insured retention of IR £8,820,000 in aggregate in the twelve month period, April 1997 to March 1998; and
- (iv) fire and special perils, including storm damage, to property in excess of IR £200,000 on any one loss.

Any losses not covered by external insurance are charged to the profit and loss account and unsettled amounts are included in the provision for liabilities and charges.



### 14. DEFERRED INCOME

This account represents EU grants which are accounted for in accordance with Accounting Policy E.

		1st Jan. 1997 IR £000	Received and Receivable IR £000	Profit and Loss A/c IR £000	31st Dec. 1997 IR £000
	European Union capital grants	180	18	_	198
	European Union revenue grants	(4)	(82)	2	(84)
		176	(64)	2	114
15.	SHARE CAPITAL				
				1997	1996
				IR £000	IR £000
	Authorised:				
	Ordinary shares of IR £1 each			30,000	30,000
	Allotted, Called Up and Fully Paid:				
	Ordinary shares of IR £1 each			25,000	25,000
16.	ASSET REPLACEMENT RESERVE				
				1997	1996
				IR £000	IR £000
	Balance at 1st January			14,337	13,160
	Transfer from profit and loss account			275	1,177
	Balance at 31st December			14,612	14,337

This reserve represents the excess of depreciation based on the replacement cost of vehicles over that based on historical cost (Accounting Policy B).

### 17. RECONCILIATION OF MOVEMENT IN SHAREHOLDERS' FUNDS

	1997	1996
	IR £000	IR £000
Surplus/(Deficit) for the year after State grants	1,823	(10,455)
Opening Shareholders' Funds	7,318	17,773
Closing Shareholders' Funds	9,141	7,318



### 18. CASH FLOW STATEMENT

Reconciliation of Operating Deficit to Operating Cash		4000
	1997	1996
	IR £000	IR £000
Operating deficit before State grants	(4,835)	(13,851)
State grants (Note 5)	7,000	3,650
	2,165	(`10,201)
Exceptional operating costs (Notes 3)	800	9,500
Redundancy payments made	(4,053)	(2,520)
Depreciation (Note 6)	10,785	10,349
Amortisation of EU capital grants	_	(208)
(Decrease)/Increase in EU revenue grants	(80)	43
Decrease in stocks	56	332
Decrease in debtors	44	429
Increase in creditors and provisions	2,507	2,829
Net Cash Inflow from Operating Activities	12,224	10,553
Net Cash Inflow from Operating Activities  Analysis of Cash Flows for Headings Netted in the Cash		10,553 1996 IR £000
	sh Flow Statement 1997	1996
Analysis of Cash Flows for Headings Netted in the Cas	sh Flow Statement 1997	1996
Analysis of Cash Flows for Headings Netted in the Case	sh Flow Statement 1997 IR £000	1996 IR £000
Analysis of Cash Flows for Headings Netted in the Case Servicing of Finance Interest received	sh Flow Statement 1997 IR £000	1996 IR £000 252
Analysis of Cash Flows for Headings Netted in the Case  Servicing of Finance  Interest received  Interest element of finance lease rentals	sh Flow Statement 1997 IR £000 102 (444)	1996 IR £000 252 (506)
Analysis of Cash Flows for Headings Netted in the Case Servicing of Finance Interest received Interest element of finance lease rentals Net Cash Outflow from Servicing of Finance	sh Flow Statement 1997 IR £000 102 (444)	1996 IR £000 252 (506)
Analysis of Cash Flows for Headings Netted in the Case  Servicing of Finance Interest received Interest element of finance lease rentals  Net Cash Outflow from Servicing of Finance Capital Expenditure	sh Flow Statement 1997 IR £000 102 (444) (342)	1996 IR £000 252 (506) (254)
Analysis of Cash Flows for Headings Netted in the Case  Servicing of Finance Interest received Interest element of finance lease rentals  Net Cash Outflow from Servicing of Finance  Capital Expenditure  Purchase of tangible fixed assets	sh Flow Statement 1997 IR £000 102 (444) (342)	1996 IR £000 252 (506) (254) (11,001) 312
Analysis of Cash Flows for Headings Netted in the Case  Servicing of Finance Interest received Interest element of finance lease rentals  Net Cash Outflow from Servicing of Finance  Capital Expenditure  Purchase of tangible fixed assets  EU capital grants	sh Flow Statement 1997 IR £000 102 (444) (342) (13,000) (55)	1996 IR £000 252 (506) (254) (11,001) 312
Analysis of Cash Flows for Headings Netted in the Case  Servicing of Finance Interest received Interest element of finance lease rentals  Net Cash Outflow from Servicing of Finance  Capital Expenditure  Purchase of tangible fixed assets  EU capital grants  Net Cash Outflow from Capital Expenditure	sh Flow Statement 1997 IR £000 102 (444) (342) (13,000) (55)	1996 IR £000 252 (506) (254)
Analysis of Cash Flows for Headings Netted in the Case  Servicing of Finance Interest received Interest element of finance lease rentals  Net Cash Outflow from Servicing of Finance  Capital Expenditure  Purchase of tangible fixed assets  EU capital grants  Net Cash Outflow from Capital Expenditure  Financing	1997 IR £000 102 (444) (342) (13,000) (55) (13,055)	1996 IR £000  252 (506) (254)  (11,001) 312 (10,689)



### 18. CASH FLOW STATEMENT (continued)

### (C) Analysis of Net Debt

Cash in hand and at bank Overdrafts	At 1st Jan. 1997 IR £000 47 (401)	Cash Flow IR £000	Non-cash Changes IR £000	At 31st Dec 1997 IR £000 149
Liquid resources	4,994	(2,485)		2,509
Debt due within one year Debt due after one year Finance leases	(202) (173) (5,920)	202 — 607 809	(173) 173	(173) — (5,313)
Total	(1,655)	(1,173)	_	(2,828)

Liquid resources comprise amounts owed by the holding company which represent cash generated and not immediately required for operations, made available to the holding company, repayable on demand.

#### 19. PENSIONS

The majority of the company's employees participate in defined benefit pension schemes based on final pensionable pay. Contributions by the company and the employees are invested in trustee - administered funds.

Proposals for the amalgamation of the CIE Group's six pension schemes into two schemes have been accepted. Statutory Instrument No. 115 of 1996 confirmed the CIE Pension Scheme for Regular Wages Staff (Amendment) Scheme, 1996. The CIE Superannuation Scheme 1951 (Amendment) Scheme is awaiting confirmation.

Contributions to the schemes are charged to the profit and loss account so as to spread the cost of pensions as incurred over employees' working lives with the group as a stable percentage of expected future pay. Contributions to the amalgamated schemes are determined by independent actuaries on the basis of annual reviews using the projected unit method.

The market value of the Group pension schemes' assets at 31st December, 1997 was IR £766,760,000.



### 19. PENSIONS (continued)

An actuarial review of the amalgamated schemes was carried out as at 31st December, 1996. The market value of the assets of the schemes at that date was IR £580,104,000 and this exceeded 100% of the benefits which had accrued to members based on service to and pensionable pay at the valuation date. After allowing for future pay and pension increases the level of funding was 94%. The principal assumption in this review was that investment returns would exceed the rate of increase in pensionable remuneration and of pensions in payment by 2.5% per annum. Actuarial reports are available to scheme members but are not available for public inspection.

The pensions cost for the year was IR £2,276,000 (1996 - IR £2,711,000).

As at 31st December, 1997 a provision for the capital cost of *ex gratia* pensions of IR £858,000 (1996 - IR £1,061,000) is included in the provision for restructuring costs in creditors.

#### 20. CAPITAL COMMITMENTS

	1997	1996
	IR £000	IR £000
Contracted for	9,905	12,079
Authorised by the directors but not contracted for	1,354	0.1
	11,259	12,079

#### 21. CONTINGENT LIABILITIES

### (A) Pending Litigation

The company, from time to time, is party to various legal proceedings. It is the opinion of the directors that losses, if any, arising in connection with these matters will not be materially in excess of provisions made in the financial statements.

### (B) Finance Leases

Under the terms of the finance leases there are contingent liabilities whereby material taxation changes affecting the lessor's taxation liability on lease income will be offset by appropriate adjustments to lease rentals.



#### 22. RELATED PARTY TRANSACTIONS

Entities controlled by the Irish Government are related parties of the company by virtue of the Irish Government's control of the holding company, Córas Iompair Éireann.

In the ordinary course of its business the company purchases goods and services from entities controlled by the Irish Government, the principal of these being ESB, Telecom Éireann, An Post and Bord Gais. The directors are of the opinion that the quantum of these purchases is not material in relation to the company's business.

The financial statements of Córas Iompair Éireann provide the information required by Financial Reporting Standard No.8 (Related Party Disclosures) concerning transactions between that company, its subsidiaries and the Irish Government.

### 23. MEMBERSHIP OF CÓRAS IOMPAIR ÉIREANN GROUP

Bus Átha Cliath - Dublin Bus is a member of the Córas Iompair Éireann Group of Companies (the Group) and the financial statements reflect the effects of group membership.

Reference in these financial statements to the Board means the Board of Córas Iompair Éireann.

#### 24. APPROVAL OF FINANCIAL STATEMENTS

The directors approved the financial statements on 31st March, 1998.









